

Functional Work Breakdown Structure Categories

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Insourced/Outsourced	Operational/ Non-operational	Code	Function Category
Insourced FWBS	Operational	11	Project Management Function
	_	12	Permanent Work Engineering Management Function
	_	13	Construction Management and Supervision Function
	_	14	Commissioning and Integration Management Function
		15	Temporary Work Engineering Management Function
	_	31	Product Development Function
		32	Marketing and Sales Management Function
		33	Customer Services Management Function
	_	34	Mission and Vision Management Function
	Non-operational	51	HR Management Function
		53	Asset Management Function
		54	IT Management Function
		55	External Relation Management Function
		56	Capabilities Development Management Function
	Operational/ Non-operational	52	Financial Management Function
	_	57	Risk Management Function
	_	71	Administration Management Function - General and Project Wor
	_	72	Administration Management Function - Project Temporary Work
	_	73	Administration Management Function - Project Client Service
Outsourced FWBS	Operational	22	Permanent Work Material Supply Function
	_	25	Temporary Work Material Supply Function
		41	Material Handling Function
		42	Permanent Work Construction and Installation Function
		44	Commissioning and Integration Function
		45	Temporary Work Construction and Installation Function
	Operational/ Non-operational	81	Administration Services Function - General and project work
		82	Administration Services Function - Project temporary work
		83	Administration services function - Project services to client